

EHR Configuration Challenges and Opportunities

Dr. Dean Sittig

A Socio-technical Model for Safe and Effective HIT Implementation & Use

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Joe Smith:

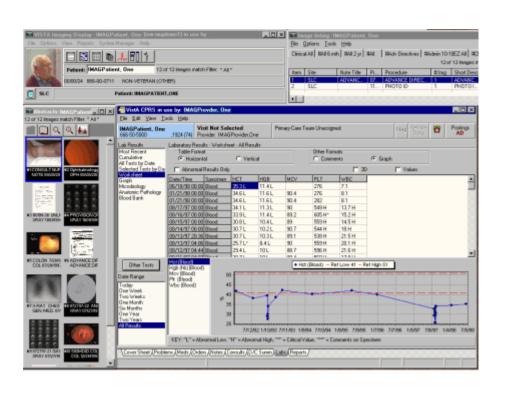
How to use a paper towel

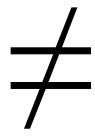
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An EHR is not an ATM







SHARP-c Clinical Summarization

- Started with a grand plan
- Quickly realized that there were many obstacles in our path...
 - Data availability and interpretability issues
 - Gaps in computer-readable knowledge bases
 - Limitations of current EHR interfaces
 - No clear agreement on what summarization even meant!
- Didn't even have the tools theories or frameworks to address these sorts of complex, socio-technical problems

Modern healthcare system is a complex adaptive system

- Non-linear and dynamic: does not reach a steady state
- Composed of independent agents whose behavior based on physical, psychological or social rules
- •Independent agents are not the same

Modern healthcare system is a complex adaptive system

- Agents are intelligent
- Adaption and change leads to self-organizing behaviors

Result in systems which are unpredictable and uncontrollable

HIT can improve safety and effectiveness of healthcare

AMERICAN JOURNAL OF

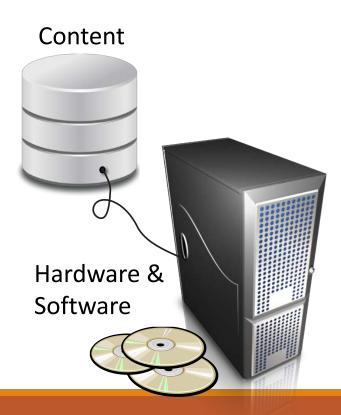
Respiratory and Critical Care Medicine.



Randomized clinical trial of pressure-controlled inverse ratio ventilation and extracorporeal CO2 removal for adult respiratory distress syndrome.

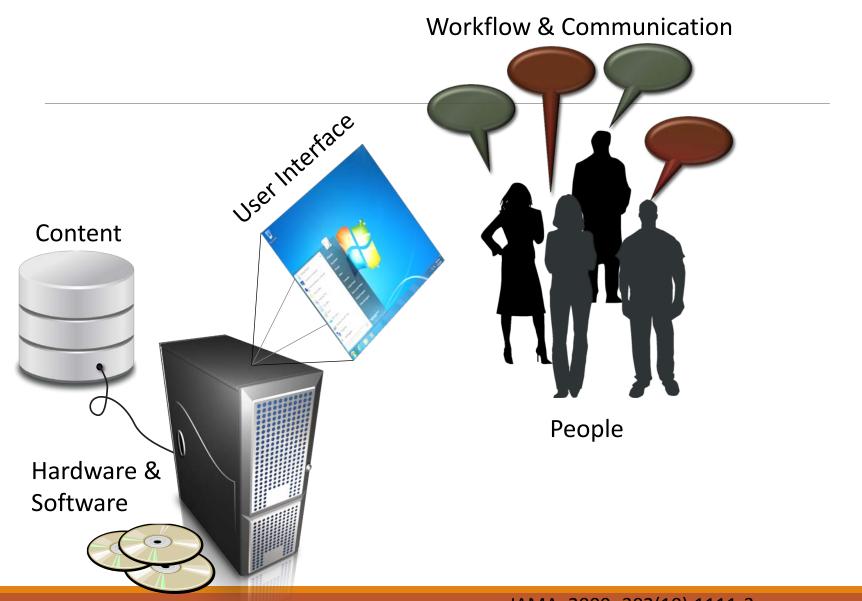
A H Morris, C J Wallace, R L Menlove, T P Clemmer, J F Orme, Jr, L K Weaver, N C Dean, F Thomas, T D East, N L Pace, M R Suchyta, E Beck, M Bombino, D F Sittig, S Böhm, B Hoffmann, H Becks, S Butler, J Pearl, and B Rasmusson













JAMA 2009; 302(10):1111-3

8-dimension Socio-Technical Model of Safe & Effective EHR Use Organizational Policies, Workflow & Communication Procedures, & Culture Regulations UserInterface Ø Content **External Rules** People Hardware & Software

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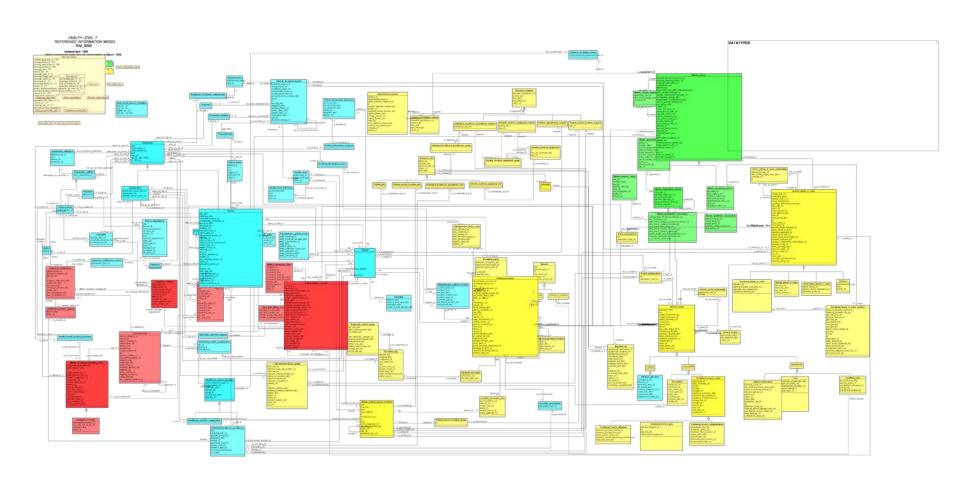
8-dimension Socio-Technical Model of Safe & Effective EHR Use Organizational Policies, Workflow & Communication Procedures, & Culture Regulations UserInterface Ø Content External People Hardware & Software Measurement & Monitoring JAMA 2009; 302(10):1111-3

Quality & Safety in Healthcare 2010; 3:i68-74

Clinical Summarization

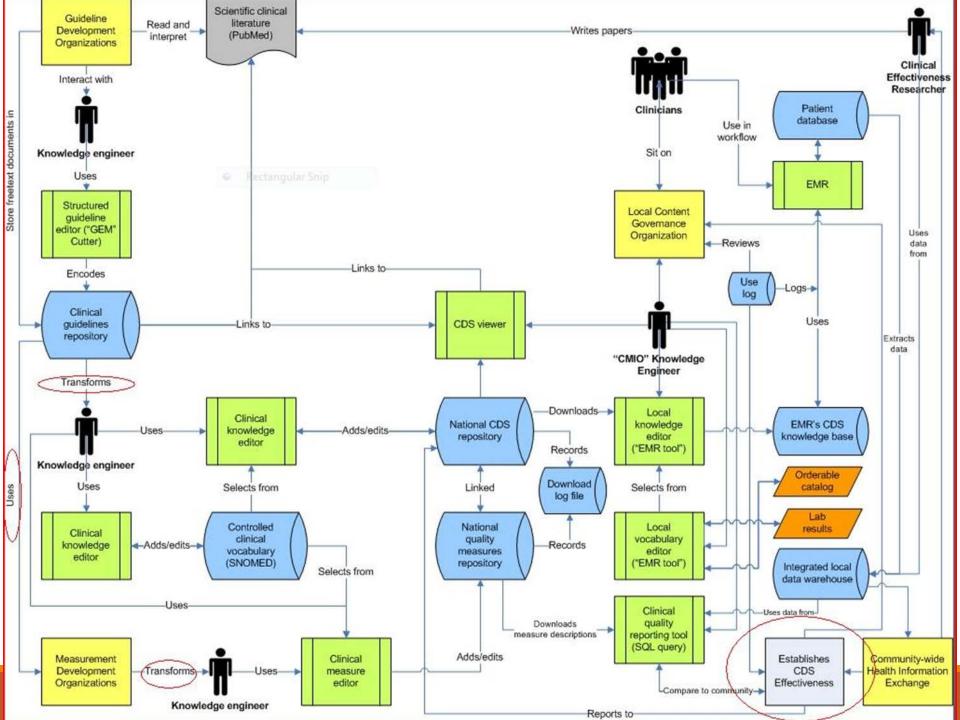
- A key unaddressed Grand Challenge in clinical informatics
- Requires multiple steps, each with major socio-technical obstacles:
 - Aggregate data interchange standards / HIPAA / organizational resistance

HL-7 Reference Information Model



Clinical Summarization

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 - Aggregate data interchange standards / HIPAA / organizational resistance
 - Organize problem medication knowledge bases / user interfaces
 - Reduce / Transform clinical knowledge of key concepts
 - Interpret clinical knowledge / FDA regulations?
 - Synthesize knowledge re: combining data / FDA regulations? / clinician resistance



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- Failure to address this challenge is NOT an option
- Require long-term commitment using a socio-technical approach

J Am Med Inform Assoc 1994: 1(5):412-413 J Biomed Inform. 2008 Apr;41(2):387-92

J Biomed Inform. 2011 Aug;44(4):688-99



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